Principal Employers September 30, 2003

TABLE 11

Employer	Product/Service	Number of Employees
United Independent School District	Education	3,669
Laredo Independent School District	Education	3,461
City of Laredo	Municipal Government	2,181
Webb County	County Government	1,165
INS	Immigration	845
Texas A&M Int'l University	Educatioin	672
Laredo Community College	Education	659
U.S. Dept. of Treasury	Government	401
Laredo State Center	Health Center	365
Other Federal Employers	Government	350
Mercy Hospital	Hospital	1,553
H.E.B. Grocery	Grocery Store	1,225
McDonald's Restaurant	Fast food	800
APC Homemaker Service	Medical Services	713
Laredo National Bank	Financial service	667
Wal-Mart	Retail	538
Columbia Doctors	Medical Services	535
IBOC	Financial Services	419
Laredo Medical Group	Medical services	412
Miracle Candle Co.	Candles	385

Source: Laredo Development Foundation, last updated on10/23/03